CANADIAN STANDARDS STRATEGY
UPDATE - 2005-2008

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Background:

The original Canadian Standards Strategy (CSS) was commissioned by the federal Minister of Industry and developed by a Stakeholders Advisory Council including representatives from industry, federal, provincial and territorial governments, non-governmental organizations, standards and conformity assessment bodies and the Standards Council itself. The CSS was launched in March, 2000 and since then the activities detailed in the document have led to many accomplishments including the creation of an SCC policy group, the re-engagement of Canada in international standardization development related assistance (via the Canadian Advisory Committee on Developing Country Matters – CAC/DEVCO), the creation of an SCC Member (volunteer) program and the development of several key policy documents.

Since the launch of the CSS there has been much change on both the international and domestic stages. Issues surrounding security, the environment, sustainable development, international and regional trade, developing countries, social responsibility, healthcare, food safety and new technologies (to name but a few) have often led governments, businesses (large and small), and citizens to re-examine existing processes and structures in search of innovative solutions. Many of these solutions have considered or included a standards or conformity assessment related component. The updated CSS builds on the accomplishments and lessons learned during the development and implementation of the original CSS. It contains a mix of research, communication, and cooperative activities that strike a balance between new and ongoing standardization issues. Perhaps more important, the updated CSS is a “living document” and is designed to accommodate new standardization challenges as they arise.

Process:

In June, 2003 a proposal to update the original CSS was approved by SCC’s governing Council. The approach used was stakeholder driven, practical, efficient and relevant. From November, 2003 until May, 2004 nine SCC Advisory Committees (ACs) participated in facilitated sessions and developed CSS update recommendations and activities. Additional materials (including formal written submissions, e-mails, etc.) were provided by other NSS stakeholders including the Government of Canada, related advisory groups and bodies, SCC staff and management, and individual Canadians. This material was reviewed, organized, and used to draft the updated CSS. Efforts were made to ensure consistency, where applicable, between the revised CSS and the FY 2005/2006-2009/2010 SCC Corporate Plan.

Organization:

The updated CSS is a more streamlined document. The six goals (three international & three domestic) of the original CSS have been retained. Supporting these goals are twelve objectives (formerly implementation activities), each with a number of corresponding activities.

The activities are presented in a clear and concise fashion. Leads have been identified, measures have been included and corresponding update mechanisms have been developed. This structure will enable National Standards System (NSS) stakeholders, the SCC’s governing Council, and the public to monitor the progress of the updated CSS. Additional details on resources and timelines will be provided as the activities are pursued. Progress reports on the specific activities will be provided at meetings of SCC’s governing Council and in the SCC Annual Report.
Purpose and Goals of the Revised Canadian Standards Strategy:

The purpose of the updated CSS is to provide ongoing NSS direction and leadership on how to use standardization to advance the social and economic well-being of Canadians in a global economy. A key priority is balancing health, safety and environmental concerns with the rewards of trade, innovation and economic competitiveness.

The original Strategy had positive impacts in many areas and has served as an effective guide for many standardization projects and processes. The updated CSS remains committed to the original six CSS goals. These are:

**International:**

1. Influence the formation, evolution and operation of standardization bodies that are important to Canada
2. Improve access to existing and new markets for Canadian goods and services
3. Build competitive advantage through technology and information transfer and global market intelligence

**Domestic:**

4. Meet the needs of an evolving regulatory and policy environment
5. Represent fully the range of standardization stakeholders
6. Communicate effectively the role and benefits of standards and conformity assessment practices

Canada has proven to be an innovative standardization actor on both the domestic and international stages. For the CSS Update to prove as successful as its predecessor NSS partners should continue to learn from past experiences, consult with stakeholders, make strategic choices, and cooperate effectively to achieve the new CSS objectives. The SCC will continue to play a central role in coordinating the diverse activities and varied organizations that make up Canada’s NSS.
CSS Goals – International:

1. Influence the formation, evolution and operation of standardization bodies that are important to Canada

Canada has a proven track record as a leader of, and valued contributor to, international standards development activities. Canadians have provided thoughtful and balanced input into the development of product, safety, service and conformity assessment standards. Long-standing Canadian participation in ISO, IEC and JTC-1 and key roles in the development of numerous cornerstone standards (e.g., ISO 9000, ISO 14000, etc.) have been supported by a well-developed and cooperative national infrastructure. Canada should continue to influence, both directly and indirectly, the policy formation and governance of international standards development organizations. Canada should also continue participating in key standards-development committees and pursue opportunities to participate in new cross-cutting standards-development projects (e.g., security, social responsibility, climate change, etc.).

An important means of influencing international standardization activities is participating in regional organizations. Regional standardization bodies (e.g., the Pacific Area Standards Congress - PASC and the Pan American Standards Commission - COPANT) are excellent fora for collaborative policy development and information exchange on a host of standardization issues. Canada should seek to influence the growth and governance of these organizations for the mutual benefit of their respective members and for our own strategic interests.

Developments in other standardization bodies (i.e., those not directly related to ISO & IEC) must also be monitored from a strategic perspective. For example, Canadian participation in organizations such as the International Telecommunications Union (ITU), Codex Alimentarius (Codex), the International Bureau of Weights and Measures (BIPM) and the International Organization of Legal Metrology (OIML) must be observed to ensure consistent approaches. The multiple demands of the global marketplace often have led to the creation of new organizations, or adaptation on the part of existing organizations, in order to meet specific standards or conformity assessment demands. Members of the NSS, specifically the SCC, must be prepared to work cooperatively with new national, regional, and international partners and to build on existing relationships in pursuit of the benefits of standardization.
2. Improve access to existing and new markets for Canadian goods and services

Trade continues to be an engine of the global economy and its impact on Canada’s economy remains significant. Canadian reliance on international trade, especially with the United States and major emerging markets (e.g., China, India & Brazil), has increased over the past several years. This growth has been facilitated by the development and expansion of trade agreements at both the international (e.g., World Trade Organization – WTO) and the regional / bi-lateral level (e.g., Free Trade Area of the Americas – FTAA, the Asia-Pacific Economic Cooperation – APEC, the North American Free Trade Agreement – NAFTA, Canada – Costa Rica FTA, Canada – Chile FTA, etc.).

Standardization plays a fundamental role in trade relationships, both positive (i.e., as an approach to meet multiple national / regulatory requirements) and negative (i.e., as a method to erect obstacles to the free movement of goods and services). Given the relative size of the Canadian economy and the multiple relationships required to ensure access to foreign markets, it remains crucial for the SCC and our NSS partners to be engaged at two (2) distinct, yet closely related levels:

1. formal trade agreements (i.e., government-to-government)

Canada remains committed to the prudent usage of standards and conformity assessment measures to facilitate the reduction of technical barriers to trade (TBTs). Trade disputes can have serious impacts on the Canadian economy and efforts must be taken to promote commonalities and work through differences wherever possible. It is therefore crucial that the SCC nurture a healthy relationship with International Trade Canada and through this relationship provide input into standardization-related aspects of formal trade agreements.

2. institutional (i.e., voluntary) arrangements and schemes

Canada’s participation in accreditation based-arrangements (e.g., International Accreditation Forum – IAF, International Laboratory Accreditation Cooperation – ILAC, the Pacific Accreditation Cooperation – PAC, the Asia-Pacific Laboratory Accreditation Cooperation – APLAC and the Interamerican Accreditation Cooperation – IAAC) and other conformity-assessment schemes (e.g., IEC Worldwide System for Conformity Testing and Certification of Electrical Equipment – IEC CB Scheme) remains important for the recognition and acceptance of Canadian products and services. Canadian participation in these fora will remain important as arrangements mature, business patterns change and regulators make increasing use of these mechanisms.
3. Build competitive advantage through technology and information transfer and global market intelligence

Among the many benefits associated with the application of standards and conformity assessment mechanisms one in particular stands out - the immediate and ongoing infusion of current technologies, methodologies and techniques into businesses, departments or organizations. By using standardization ‘building blocks’, a firm or, indeed, a country can meet or exceed international best practices and apply the knowledge contained in the standardization documents in order to produce innovative products and services that meet a variety of demands.

A crucial component for truly international standards development and conformity assessment activities involves the meaningful participation of developing countries. Successful exports often hinge on properly manufactured and tested products and an internationally recognized standardization infrastructure. Many countries, at varying stages of development, do not possess the necessary resources or expertise to meet the standardization-related requirements for access to foreign markets.

From a standardization perspective, Canada remains committed to working with developing countries, either individually or via international/regional associations, to cultivate and enhance their capacities to participate in standards and conformity assessment activities. Through the work of the Canadian Advisory Committee on Developing Country Matters (CAC/DEVCO) and ongoing cooperation with organizations and departments such as the Canadian International Development Agency (CIDA) and International Trade Canada, the SCC and our NSS partners will continue to engage in activities such as training seminars, twinning, and capacity building to ensure that developing countries have the opportunity to benefit fully from standardization.
CSS Goals – Domestic:

4. Meet the needs of an evolving regulatory and policy environment

Standardization, that is to say both standards development and conformity assessment, is used to meet a number of regulatory and policy requirements. Various components of the NSS provide both economical and widely accepted approaches in many regulated areas including product safety and the certification of qualified personnel. As new products and services, innovative certification and testing procedures, environmental considerations, and changing regulatory requirements challenge all levels of Canadian government as well as the citizenry more broadly, standardization will continue to be an important policy and regulatory tool.

The case for a wider (and in some cases deeper) application of standardization in a regulatory context must be supported with sound research, empirical data, active support from governments and regulatory officials and a proven record of past successes. The SCC and other NSS partners realize that the task is an incremental one, requiring confidence building and participation in a host of policy venues and discussions. These efforts can result in benefits for all segments of Canadian society. From implementing climate change policies, to facilitating the application of alternative energy technologies, to providing common criteria for the recognition of professional credentials, to providing a variety of avenues to meet regulatory requirements, the NSS continues to hold much potential as an effective instrument for the development and implementation of Canadian (federal, provincial, territorial and municipal) public policy.

Through existing and new partnerships, inter-jurisdictional and inter-departmental cooperation, regulatory dialogue and engagement, and thorough research, the SCC and our NSS colleagues will continue to work to meet the multi-faceted needs of our domestic regulatory and policy environments in an efficient and practical manner.
5. Represent fully the range of standardization stakeholders

Canada, like many other western countries, is beginning to grapple with changing demographics including an aging population, declining birth-rates, and static immigration levels. Competition for skilled employees and immigrants among G-7 nations is expected to increase accordingly. Canadian population centers also are changing with over one half of Canadians living in or around four main metropolitan areas: Toronto (ON), Montréal (QC), Edmonton-Calgary (AB) & Vancouver (BC) while other Canadian provinces and territories are experiencing decreases in population. These trends may have a negative impact on the approximately 15,000 person volunteer base of the NSS. The SCC and our NSS colleagues must be aware of these trends and attempt to anticipate their impacts.

In addition to securing adequate levels of volunteers for the NSS, we must also acknowledge groups that currently are under-represented in the system and explore ways to correct these imbalances. Aboriginal groups, other standardization organizations, non-governmental organizations, municipal governments, etc. are groups that possibly could benefit from greater levels of engagement. Attention to the development of a more robust stakeholder base will result in a more representative system with applicable and acceptable standardization products.

Coupled with these considerations is the ongoing necessity for innovative and sustainable funding approaches to support the NSS (including participation in standards development activities). Earlier work by the SCC’s Task Force on Innovative Funding Solutions (TFUNS) resulted in several recommendations and a commitment to further study. The SCC and fellow NSS stakeholders will continue to address concerns regarding “representation” and strive to implement achievable objectives.
6. Communicate effectively the role and benefits of standardization and conformity assessment practices

Communication, specifically the task of increasing general knowledge levels about standardization, its associated benefits, the NSS, and the SCC, is a constant challenge. In the current environment of competing messages, multiple delivery methods (presentations, internet, print based material, trade-shows, etc.) and a finite level of resources, it is sometimes difficult to engage and hold the attention of specific audiences (e.g., key government officials, senior business managers, etc.) in order to underscore the value of standards and conformity assessment.

Closely linked to communications is the concept of promotion. An understanding of the structure and function of standardization bodies and their activities must be complemented by practical and successful examples of standardization ‘in-practice’. Examples of successful applications of standards in specific sectors or circumstances is crucial to increasing acceptance and usage of standardization by governments, private industry, and consumers.

The SCC and its NSS partners will continue to communicate and promote the role and benefits of standards and conformity assessment. A sustained effort to promote the key messages of standardization with decision makers and the general public is crucial to the success not only of individual standardization projects, but also to the continuity of the NSS as a whole.
Goals & Objectives:

International:

1. Influence the formation, evolution and operation of standardization bodies that are important to Canada
   1.1 Enhance the strategic coordination and oversight capacities of the Canadian National Committee on the International Organization for Standardization (CNC/ISO) and the Canadian National Committee of the International Electrotechnical Commission (CNC/IEC).
   1.2 Facilitate consumer input into national, regional and international standardization fora.

2. Improve access to existing and new markets for Canadian goods and services
   2.1 Continue to strengthen global accreditation networks.
   2.2 Support the reduction of standardization-related trade barriers.

3. Build competitive advantage through technology and information transfer and global market intelligence
   3.1 Continue to engage developing countries in international standardization.

Domestic:

4. Meet the needs of an evolving regulatory and policy environment
   4.1 Pursue strategic standardization partnerships, projects, and processes that support social policy objectives (including health, safety and the environment).
   4.2 Support inter-jurisdictional standardization-based cooperation.
   4.3 Engage regulatory and public policy officials regarding the applicability of standardization approaches.
   4.4 Research and analyze new and ongoing standardization issues.

5. Represent fully the broadening range of standardization stakeholders
   5.1 Support the further development of the SCC Member Program.
   5.2 Employ innovative and sustainable funding mechanisms to support future activities.

6. Communicate effectively the role and benefits of standardization and conformity assessment practices
   6.1 Promote the use of the National Standards System (NSS).
Objectives with corresponding Activities:

1.1 Enhance the strategic coordination and oversight capacities of the Canadian National Committee on the International Organization for Standardization (CNC/ISO) and the Canadian National Committee of the International Electrotechnical Commission (CNC/IEC)

a) Research and make recommendations regarding alternative methods to ensure Canadian input into, and influence in, regional and international standardization organizations (e.g. COPANT, PASC, CANENA, etc.) including the creation of national mirror committees for regional groups.

*Lead:* CNC/IEC & CNC/ISO with input from ACS, ACCA, ACT & CPIC

b) Develop a mechanism to identify “essential Canadian requirements” to support the implementation of IEC’s “Global Relevance” approach.

*Lead:* CNC/IEC with input from CNC/ISO, ACS, ACCA & CPIC

c) Develop and/or adapt a mechanism to identify and prioritize new areas for Canadian standards development activity.

*Lead:* CNC/ISO & CNC/IEC with input from all SCC Advisory Committees

d) Research and make recommendations on the creation of a web-based forum to facilitate strategic coordination and cooperation amongst North American IEC National Committees (i.e. Canada, US & Mexico).

*Lead:* CNC/IEC with input from CNC/ISO, ACS, ACCA, ACT & CPIC

1.2 Facilitate consumer input into national, regional and international standardization fora

a) Promote the uptake and usage of the CPIC Priorities Setting Mechanism by other SCC ACs to ensure a consistent and strategic approach to dealing with standardization issues.

*Lead:* CPIC with input from all SCC ACs

b) Examine and make recommendations on alternative methods and approaches to facilitate consumer input into standardization activities at the national, regional, and international levels.

*Lead:* CPIC with input from all SCC ACs & NSS stakeholders

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2.1 Continue to strengthen global accreditation networks

a) Examine and make recommendations on the rationalization of SCC’s existing slate of voluntary accreditation-based arrangements and agreements.

*Lead:* SCC with input from ACCA, ACT, PTAC & other SCC ACs as required

b) Develop and apply a measurement tool(s) to assess the impact of existing and/or proposed voluntary accreditation-based arrangements on the Canadian marketplace and communicate the results to Canadian regulatory officials (federal, provincial & territorial) and other interested parties.

*Lead:* ACT & ACCA with input from all SCC ACs

c) Examine and make recommendations on methods and activities that could increase regulatory understanding, acceptance and promotion of multilateral recognition arrangements (MLAs) in Canada.

*Lead:* ACCA, ACT & PTAC with input from all SCC ACs

2.2 Support the reduction of standardization-related trade barriers

a) Identify and examine opportunities for the application of existing standards and conformity assessment measures that could overcome trade-related obstacles in Canada’s existing network of multi-lateral and bi-lateral trade agreements.

*Lead:* ACT with input from other SCC ACs

b) Examine alternative approaches to standards development and conformity assessment and identify best practices that could be applied to improve Canadian trade-related activities.

*Lead:* ACT with input from other SCC ACs

3.1 Continue to engage developing countries in international standardization

a) Develop a vision statement for CAC/DEVCO to guide it in future standardization-related development assistance activities.

*Lead:* CAC/DEVCO with input from ACT

b) Develop and apply a measurement tool(s) to assess the effectiveness, impact(s) and outcomes of SCC's standardization-related development assistance activities.

*Lead:* CAC/DEVCO with input from SCC staff
c) Develop an enhanced system for data collection and assessment for assessing the suitability of countries and/or regions for standardization-related development assistance from CAC/DEVCO.

*Lead: CAC/DEVCO with input from SCC staff*

4.1 Pursue strategic standardization partnerships, projects and processes that support social policy objectives (including health, safety and the environment):

a) Examine and make recommendations on possible partnerships and cooperative opportunities with standards development organizations and processes currently outside of the NSS.

*Lead: ACS with input from all SCC ACs*

b) Research and make recommendations on the development of a national database of health and safety incidents related to products, systems and services.

*Lead: CNC/IEC with input from all SCC Advisory Committees and specific federal departments and agencies*

c) Research and make recommendations on the strategic application of standardization in the Canadian healthcare system.

*Lead: SCC with input from PTAC, other SCC ACs and various NSS stakeholders*

4.2 Support inter-jurisdictional standardization-based cooperation

a) Based on Chapter Four of the Agreement on Internal Trade (AIT), identify areas of common trade-related difficulty among Provinces and Territories and promote standardization approaches and/or solutions for these trade impediments.

*Lead: PTAC with input from ACT & ACCA*

b) Conduct research to identify sectors from a Provincial and Territorial perspective that could benefit from the use and acceptance of accreditation-based MLAs.

*Lead: PTAC with input from ACT & ACCA*

4.3 Engage regulatory and public policy officials regarding the applicability of standardization approaches

a) Seek the development and acceptance of a Government of Canada policy statement regarding the usage of standards and conformity assessment procedures in federal regulations.

*Lead: SCC, Industry Canada with input from all SCC ACs*
b) Identify measures to increase the number of regulatory officials (federal, provincial, territorial and municipal) involved in NSS activities including standards development, conformity assessment and policy development.

*Lead:* SCC with input from all SCC ACs and NSS stakeholders

c) Actively recruit Canadian regulators (federal, provincial, territorial and municipal) for participation in the standards development and conformity assessment activities of the National Standards System (NSS).

*Lead:* SCC with input from all SCC ACs

### 4.4 Research and analyze new and ongoing standardization issues

a) Research and make recommendations on the future directions and capabilities of SCC Conformity Assessment programs and services (especially from a health and safety perspective).

*Lead:* SCC with input from all SCC ACs & Stakeholders

b) Re-examine and make recommendations on the need to develop a National Standard of Canada for Occupational Health and Safety (OH&S).

*Lead:* SCC with input from all SCC ACs and NSS stakeholders

c) Research and make recommendations on the development of a “Centre for Standards Research” that would conduct, collect and disseminate research on the value and importance of standardization in Canada.

*Lead:* SCC with input from specific NSS stakeholders

d) Research and make recommendations on ways to overcome obstacles to the wider uptake of management system standards among Canadian small and medium-sized enterprises (SMEs).

*Lead:* Industry Canada with input from SCC and specific ACs

### 5.1 Support the further development of the SCC Member Program

a) Examine and make recommendations on the future directions of, and challenges facing, the SCC Member Program (including demographics, funding and mentoring).

*Lead:* CPIC with input from all SCC ACs
b) Identify and engage groups that are currently under-represented in order to make NSS activities more representative of, and more broadly understood by, Canadians.

**Lead:** SCC with input of NSS stakeholders

c) Research and make recommendations on the opportunities to cooperate with Canadian SDOs in the delivery of specific training programs within Canada.

**Lead:** SCC with input from SDOAC

d) Research and develop a retention strategy for the SCC Member Program.

**Lead:** SCC with input from SCC ACs and NSS stakeholders

e) Research and make recommendations on the development of a standards-developer mentor program to ensure Canada maintains its capacity to participate in standards development activities.

**Lead:** SCC with input from CNC/ISO, ACS and ACCA

f) Research and make recommendations on the development and application of a “Standards & Conformity Assessment Education Module” for use by technical colleges and universities.

**Lead:** SCC with input from all SCC Advisory Committees

### 5.2 Employ innovative and sustainable funding mechanisms to support future activities

a) Continue to study and develop long term sustainable approaches to the funding of standards development in Canada.

**Lead:** Council with input from specific SCC ACs as required

b) Initiate dialogue with the appropriate department(s) of the Government of Canada in order to address liability concerns of SDOs when standards or conformity assessment procedures are referenced in federal regulations.

**Lead:** SCC with input from SDOAC
6.1 Promote the Use of the National Standards System (NSS)

a) Promote to key government and private industry-related issues the applicability of standards-based approaches.

*Lead:* SCC with input from all SCC ACs

b) Develop a series of print-ready articles and “value propositions” that detail the benefits of standardization and the NSS (citing particular success stories, case studies, examples, etc.).

*Lead:* SCC with input from specific SCC Advisory Committees

c) Promote to key federal departments, development assistance agencies and standardization peers the application of standards and conformity assessment as a key component of comprehensive development-related assistance strategies.

*Lead:* CAC/DEVCO with input from specific SCC ACs

d) Develop a virtual “Conformity Assessment Tool Box” that explains the basics of conformity assessment (including different approaches, circumstances for application, benefits, etc.) to a variety of key stakeholders in order to increase understanding and usage of conformity assessment.

*Lead:* ACCA with input from specific SCC ACs & SCC Staff
The National Standards System is Canada’s network of people and organizations involved in the development, promotion and implementation of standards. Through the collaborative effort of the System’s members, Canada’s standards help advance the social and economic well being of the country and safeguard the health and safety of Canadians. Overseen by the Standards Council of Canada, the National Standards System consists of over 350 organizations and 15,000 members.
List of Acronyms:

ACCA  Advisory Committee on Conformity Assessment*
ACS   Advisory Committee on Standards*
ACT   Advisory Committee on Trade*
CAC   Canadian Advisory Committee*
CASCO Committee on Conformity Assessment**
CANENA Council for the Harmonization of Electrotechnical Standards of the Nations of the Americas
CIDA  Canadian International Development Agency
CNC   Canadian National Committee
CNC/ISO Canadian National Committee on ISO*
CNC/IEC Canadian National Committee of IEC*
COPANT Pan-American Standards Commission
COPOLCO Committee on Consumer Policy**
CPIIC Consumer and Public Interest Committee*
CSS   Canadian Standards Strategy
DEVCO Committee on Developing Country Matters**
EMS   Environmental Management System
FTAA  Free Trade Area of the Americas
IEC   International Electrotechnical Commission
ISO   International Organization for Standardization
ITC   International Trade Canada
ITU   International Telecommunications Union
JTC-1 Joint Technical Committee 1
MLA   Multilateral Recognition Agreement
MRA   Mutual Recognition Agreement
NAFTA North American Free Trade Agreement
NGO   Non-governmental organization
NRC   National Research Council Canada
NSS   National Standards System
OECD  Organization for Economic Cooperation and Development
PALCAN Program for the Accreditation of Laboratories-Canada
PASC  Pacific Area Standards Congress
PTAC  Provincial-Territorial Advisory Committee*
QMS   Quality Management System
SCC   Standards Council of Canada
SDO   Standards Development Organization
SDOAC Standards Development Organization Advisory Committee*
TC   Technical Committee
TSACC Telecommunications Standards Advisory Committee of Canada

*  SCC advisory committee
** ISO policy development committee